

**CATA FISCAL YEAR 2010 ANNUAL REPORT**  
 OCTOBER 1, 2009–SEPTEMBER 30, 2010

Moving  
**People.**  
 Moving  
**Communities.**

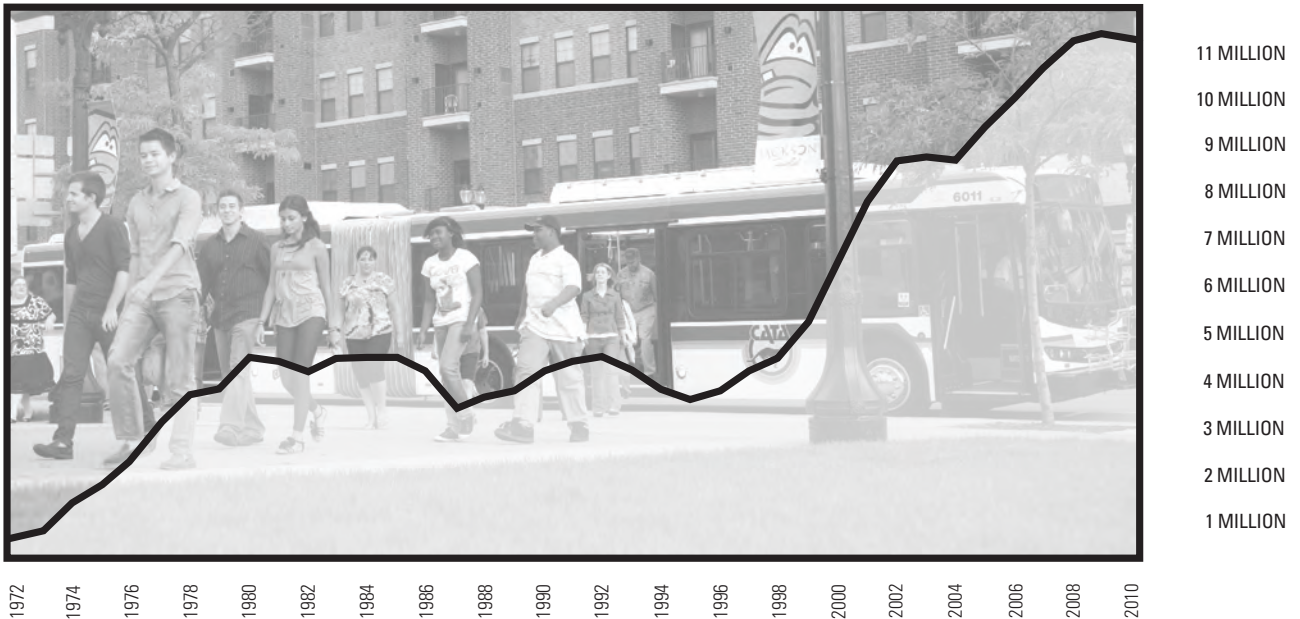
Certainly individual customers benefit from reliable public transportation services, but a strong transit system also helps our entire community thrive in business, education, volunteerism, recreation, and health. CATA connects our communities to all of the above, and more, to help the economy we all share. With access to affordable and convenient transportation, people are able to lead productive lives that add value to living in our communities.



**CATA RIDERSHIP 1972–2010**

**FY10 11.35 MILLION RIDES**

**NUMBER OF RIDES**



**FY10 CATA LEADERSHIP**  
OCTOBER 1, 2009–SEPTEMBER 30, 2010

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**2009/2010  
CATA BOARD  
OF DIRECTORS**

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**Peter A. Kuhnmuench**  
*Board Chair*  
City of Lansing

**Joseph Sambaer**  
*Vice-Chair*  
Lansing Township

**Pat Cannon**  
*Secretary-Treasurer*  
Meridian Township

**Douglas Lecato**  
Delhi Township

**Robin Lewis**  
City of Lansing

**Ralph Monsma**  
City of East Lansing

**Patricia Munshaw**  
Meridian Township

**Robert W. Swanson**  
City of Lansing

**Nathan Triplett**  
City of East Lansing

**Anne Wilson**  
City of Lansing

*Non-Voting Representatives*

**Mark Grebner**  
Ingham County

**Michael A. Rice**  
Michigan State University

**2009/2010  
CATA  
EXECUTIVE STAFF**

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**Sandra L. Draggoo**  
*CEO/Executive Director*

**Debbie Alexander**  
*Assistant Executive Director*

**Craig Allen**  
*Director of Maintenance*

**Pat Gilbert**  
*Director of Marketing*

**Janice Kidd**  
*Director of Finance*

**Dwight D. Smith**  
*Director of Operations*

**2009/2010  
AMALGAMATED  
TRANSIT UNION (ATU) #1039  
LANSING, MI**

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**Michael Cullimore**  
*President*

**Steven Soliz**  
*Vice-President*

**Kathleen M. Kelley**  
*Recording Secretary &  
Financial Secretary*

*Committee Persons*

**Donald Bean**

**Phillip Bean**

**Michael Cramer**

**Raymond Doty**

**David Stanfield**

**Natalie Stone**

**2009/2010  
LOCAL ADVISORY  
COMMITTEE (LAC)**

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**Alphonse Swain**  
*Chairperson*  
Capital Area Center for  
Independent Living

**Deb Wiese**  
*Vice-Chairperson*  
Michigan Rehabilitation  
Services

**Pat Cannon**  
*LAC Liaison*  
CATA Board Member

**Elma Arnold**  
Citizen Representative

**Frank DeRose**  
[began Summer 2010]  
Tri-County Office on Aging

**Laura Fortino**  
Citizen Representative

**Donna Hobart**  
[through Spring 2010]  
Tri-County Office on Aging

**Susan Langendonk**  
Ingham Intermediate  
School District

**Suzanne Love**  
Citizen Representative

**Paul Palmer**  
Citizen Representative

**Alicia Paterni**  
Capital Area Michigan Works!

**Jane Spitzley**  
Citizen Representative

**Mitch Tomlinson**  
Peckham Inc.



March 2011

The Greater Lansing community is looking to revitalize and stimulate our local economy. The past year presented serious economic challenges for our state and for our local area. It became critical for businesses, schools and community agencies to capitalize on every possible resource to maintain their operations.

Public transportation is one of the key resources individuals and organizations rely on to access all the opportunities our region offers. Your CATA system serves to support many initiatives that are generating a new, positive energy in our region. Solid public transportation services support job creation, talent recruitment and placemaking. It eases traffic congestion and improves air quality. Transit-oriented development increases property values, property tax revenues, sales tax revenues and more. In short, a healthy transportation system can help anchor a community's revitalization effort.

For many, including persons with disabilities and seniors, CATA is the key to living a full and independent life. In this Annual Report, we present an overview of our transportation services, financial position and a review of the year's key events.

The details follow; but here are some of the highlights you will read about in the report:

- CATA ridership remained strong; reaching 11.35 million total trips in 2010.
- Our community gave its support to CATA's operating millage in August. We are grateful for this support and will work hard to stretch those dollars.
- Information Technology System projects were implemented to improve efficiencies in the Paratransit department.
- A new Zone Fare System went into effect; raising fares for boardings in most of Delta Township.
- The Board ratified a five-year labor agreement with CATA's ATU Local #1039.
- New Medium Duty Hybrid buses joined the fleet.
- CATA received the Meridian Green Star Award for our efforts in contributing to a cleaner environment.
- Enhancements to Entertainment Express trolley service produced significant ridership gains.
- From food drives to parades to the U.S. Census—CATA supported many events and initiatives. Events like these remind us of all that is great in Greater Lansing.
- Federal dollars were put to work; renovating the CATA storage facility, building a boarding area at MSU and procuring and rehabbing buses.
- A community steering committee guided the Michigan/Grand River Avenue Corridor Study through data collection, public input and transportation option analysis.

We've had many accomplishments and given millions of rides! We take great pride in serving you, and are grateful for your partnership.

Sincerely,

**Peter A. Kuhnmuench**  
FY2010 Board Chair

**Sandra L. Draggoo**  
CEO/Executive Director



# FY10 IN REVIEW

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## **Voters Renew Operating Millage**

Voters residing in the Cities of Lansing and East Lansing and the Townships of Delhi, Lansing and Meridian approved a ballot request in August 2010; renewing CATA's base millage for five years (2011-2015). Local millage funds represent 42% of CATA's operating budget. The request was for a total of 3.007 mills; combining two previously approved millages. It also restored 0.0362 mills which had been reduced by the Headlee Act Provision. The continued community support allows CATA to maintain service levels for local residents who depend on public transportation.

## **Federal Dollars at Work**

Phase One of the CATA bus storage facility renovation project was completed this past year. The project included painting as well as upgrades to lighting, drainage, electrical, flooring, and ventilation systems. Phase Two, the expansion of the southern portion of the storage area, added 25,000 sq. ft. to CATA's indoor bus storage. The third and final phase of the project will add 40,000 sq. ft. of space to the north end of the storage facility. This phase will be finished in 2011.

All CATA vehicles, buses, transport vans, service trucks, and support vehicles, will be housed in a 127,000 sq. ft. storage area at the CATA Tranter Street building. Storing vehicles in a secure, indoor environment increases vehicle longevity. The storage facility project was paid for, in part, by American Recovery and Reinvestment Act (ARRA) funds.

A portion of last year's ARRA funding enabled CATA to build a large customer boarding area on the east end of the MSU campus. The site is served by three campus bus routes. Additionally, ARRA and other Federal grants were used to rehab buses and purchase four 40-foot hybrids and four small buses.

## **New Type of Hybrid Buses Join CATA Fleet**

In 2005, the CATA Board made the decision to buy all hybrid-electric buses when fixed-route vehicles (40-foot and articulated buses) were retired from the fleet. At the present time, one-quarter of our fleet is hybrid-electric. These bus procurements are dependent on Federal funding and State matching funds coming to CATA for capital expenditures.



This past year, CATA acquired its first two medium duty diesel-electric hybrid buses. The new vehicles were purchased with Federal Clean Fuel funds. They provide more seating than small buses and operate with reduced emissions. The buses were placed in service this past spring on Meridian Redi-Ride service to accommodate ridership in the Township.

## FY10 IN REVIEW

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### **Entertainment Express Enhancements Boost Ridership**

In its fourth year of operation, CATA's Entertainment Express trolley service made several improvements that proved very successful in 2010. Larger, more distinctive bus stop signs and information kiosks better established the Entertainment Express stops along the corridor. Seven additional bus stops made boardings even more convenient for travel to over 70 nighttime entertainment spots. Routing adjustments in downtown Lansing and East Lansing increased service efficiency. More dynamic promotions raised awareness of this unique evening/late night service. A new online site was launched—[catatrolley.org](http://catatrolley.org)—providing service details and a list of evening destinations along the route; with a link to each location's website. CATA's two 17-year old trolleys were retired and replaced with two new vehicles that are nearly identical in appearance. They sport new, lighted exterior signs, provide a smoother ride and more efficient heating/cooling systems. They operate with cleaner emissions and come equipped with a sound system. The enhancements to the route, bus stops, vehicles and marketing resulted in significant ridership increases. Double-digit increases over the first nine months of enhancements drove the 32% ridership increase in Fiscal 2010.

### **CATA Helps Raise Census Awareness**

CATA demonstrated its support of the 2010 Census effort this past spring on several fronts. Several CATA employees helped raise awareness of the Census by serving on area Census Complete Count committees and staffing an information table at the Census Road Tour event. CATA also produced and displayed Census awareness materials in buses, at our facilities and on our website.

### **New Zone Fares Implemented**

A new Zone Fare system went into effect in January 2010; raising fares for CATA customers who board fixed-route or Spec-Tran vehicles in most of Delta Township. The CATA Board of Directors adopted the zone system policy last year. Service area zones were established because Delta Township does not contribute to CATA service funding. Fare Zone 1 encompasses all of Ingham County and small portions of Eaton County and Clinton County. There were no fare changes in Zone 1. Zone 2 includes most of Delta Township where higher fares apply. Fixed-route regular fares in Zone 2 increased from \$1.25 to \$2.50 and discount fares rose from 60¢ to \$1.25. New 5-Ride Zone 2 fare cards were made available as an option to using cash for fixed-route fares. The Zone 2 Spec-Tran fare is \$5.00 (versus \$2.50 in Zone 1).

## FY10 IN REVIEW

### ***Bust the Bus Benefits Community***

CATA's Amalgamated Transit Union (ATU) Local #1039 partnered with members of EATRAN's ATU Local #1761 in April 2010 to collect food for the Mid-Michigan Food Bank.



*Bust the Bus* was the first joint effort of this kind for the two locals. The food collections took place outside local Kroger stores; filling two large CATA buses and a small EATRAN bus. The combined effort totaled 1,479 pounds of non-perishable food as well as cash donations for the Food Bank.

### **Ridership Stays Strong**

CATA ridership remained strong; reaching 11.35 million total trips in 2010. Fixed-route service remained steady as year-end ridership concluded with the same number of trips—10.9 million—as Fiscal 2009. Some slight declines in the overall number of Paratransit trips accounted for a very small decrease in total FY10 CATA ridership (-0.2% or approximately 26,900 fewer trips). Nationally, transit systems experienced some declines in bus ridership which has been attributed to high unemployment, economic conditions and decreases in service due to declines in state and local revenue. CATA was fortunate to sustain its high service levels.

### **Corridor Study Moves Forward**

The Michigan/Grand River Avenue Transportation Study Technical & Steering Committee spent the last year collecting data, listening to public input and analyzing transportation options to best address mobility issues along the corridor. The coalition of agencies, municipalities and community organizations, led by CATA, was formed in July 2009 to explore transit options along the heavily congested eight-mile corridor. This stretch of road extends from Capitol Avenue in downtown Lansing to the Meridian Mall in Meridian Township.

An Alternatives Analysis Study in Fiscal 2010 determined bus rapid transit, light rail and modern streetcar alternatives were the most viable modes. These three modes were further evaluated in relation to costs, ridership, environmental impacts and potential local economic stimulation. At the close of FY10, the Steering Committee was considering the information to determine which, if any, alternative met Federal criteria and should be recommended to the CATA Board for adoption as the Locally Preferred Alternative. CATA's Board would then consider moving forward with an application to enter the Federal Small Starts program in Fiscal 2011. The Alternative Analysis was funded by Federal capital funding. Further information is available online at [migrtrans.org](http://migrtrans.org).

## FY10 IN REVIEW

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### **Paratransit Integrates ITS**

CATA made great strides in implementing several Information Technology Systems (ITS) within the Paratransit department in the last year. The new Interactive Voice Response (IVR) system went live in August 2010. Computer-generated callbacks now automatically inform Paratransit customers of changes to their next-day ride times. By automating the process, considerable personnel time has been reallocated to answering calls and scheduling rides; reducing customer on-hold times.

Phase One implementation of the Automated Vehicle Location (AVL) system also launched in the Paratransit department in FY2010. The new cellular and GPS technology allows CATA to track the precise location of each CATA vehicle on a digitized map display. Data terminals in buses streamline communications between bus operators and dispatchers, aid drivers with more precise directions to customer locations, and reduce paperwork. Equipment installations were completed in all directly-operated small buses. Pilot testing and dispatcher/operator training were in place as the fiscal year came to a close. AVL for the remainder of the Paratransit fleet—vans and Rural Service small buses—will go live in FY11. Fixed-route fleet implementation will begin in Fiscal 2011.

System-wide, AVL technology will improve bus operations and planning. This will result in a better service experience for customers and increased efficiencies in operations. Data collected from this automated tracking system will also be used to improve long-term transit planning.

### **CATA Named Green Star**

Environmental initiatives such as hybrid vehicles, clean commute programs, and a commitment to recycling won CATA recognition by the Meridian Commercial Recycling Group (MCRG) in April 2010. CATA was presented the *Meridian Green Star Award* for its efforts in contributing to a cleaner environment. CATA's new cleaner hybrid medium-duty buses were introduced at the event and put into *Meridian Redi-Ride* service.

### **Labor Agreement Ratified in 2010**

CATA's Board of Directors ratified a five-year labor agreement with the Amalgamated Transit Union (ATU) Local #1039 in March 2010. Nearly 240 of CATA's 314 employees are ATU members. The membership is comprised of bus operators, mechanics, mechanic helpers and utility personnel.

## CATA SERVICE AREA AT A GLANCE

CATA provides a variety of public transportation services in the Greater Lansing and outlying areas. The 559 square-mile service area spans all of Ingham County and extends into portions of Eaton County (Delta Township) and Clinton County.

### Zone Fare System

**Zone 1**—covers the CATA service area described above with the exception of most of Delta Township. Standard CATA fares apply in Zone 1.

**Zone 2**—covers most of Delta Township. Higher fares apply when boarding CATA vehicles in this zone as follows:

- Fixed-route customers boarding Route 3 west of Waverly Road.
- Spec-Tran customers boarding in most of Delta Township. Boundaries vary somewhat from fixed-route due to Americans with Disabilities Act (ADA) regulations.

Service Types	Lansing	East Lansing	Lansing Township	Delhi Township (Holt)	Meridian Township (Haslett/Okemos)	MSU	Dansville	Leslie	Mason	Onondaga	Stockbridge	Williamston/ Webberville
Fixed-Route	X	X	X	X	X	X						
Limiteds	X	X			X				X			X
Entertainment Express	X	X										
Spec-Tran	X	X	X	X	X	X						
Rural Service							X	X	X	X	X	X
Redi-Ride				X	X				X			X
Connector	X			X	X				X			X
Shopping Bus	X	X	X	X	X							
MSU Lot Link						X						
MSU Night Owl						X						

Serving Greater Lansing since 1972, the Capital Area Transportation Authority was formed under Act 55 (Public Acts of Michigan 1963). The Authority’s governmental membership includes the Cities of Lansing and East Lansing and the Townships of Delhi, Lansing and Meridian. CATA also provides transportation services under contracts with Ingham County, Michigan State University, Meridian Township and private apartment complex owners. At its beginning in 1972, CATA operated 14 fixed routes and provided approximately 750,000 rides. Today, there are 34 fixed routes and a variety of demand-response services designed to meet the varied transportation needs of our local population.

## FY10 IN REVIEW

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### **Fixed-Route Service**

Fixed-route service is what most people are familiar with—big buses traveling regular routes at scheduled times throughout the Greater Lansing area. CATA operates 34 fixed routes, including campus bus service for Michigan State University, which runs 24/7 during the fall and spring terms. Demand for fixed-route service remained strong with customers taking the same number of bus rides in FY10 as the previous year—10.9 million. Anticipated ridership declines on Route 3, following the Zone 2 fare increases, were offset by increases on several high ridership routes.

### **Entertainment Express**

CATA's Entertainment Express is the trolley connection to over 70 nightspots along the Michigan/Grand River Avenue corridor. The Entertainment Express operates evenings and late night-Thursday through Saturday-between Lansing and East Lansing downtown districts. Entertainment Express bus stops, located near the corridor's entertainment venues and high density residential areas, are marked with trolley stop signs along the route. Service enhancements in Fiscal Year 2010 resulted in a 32% hike in ridership with nearly 11,200 trips recorded on the Express last year.

### **Commuters Ride the Limiteds**

During weekday morning and afternoon rush hours, CATA offers commuter services between the southern and eastern regions of the service area and downtown Lansing. The Mason Limited and the Williamston/Webberville Limited buses pick up customers in their respective communities, and travel directly to downtown Lansing; making limited stops, for a faster

commute. The Route 1 Limited, which completed its first full year of service in September 2010, provides express service between the Meridian Mall and downtown Lansing. The three Limited services accounted for 35,900 rides—a 44% increase from FY09, due largely to the addition of the Route 1 Limited service.

### **Spec-Tran**

Spec-Tran is CATA's advance-reservation service for persons with disabilities who are unable to use fixed-route buses. Spec-Tran service is provided with small lift-equipped buses and low floor vans. The service operates seven days a week. Customers are certified in accordance with the Americans with Disabilities Act (ADA). Spec-Tran passengers took just over 325,500 trips in FY 2010. This service is partially funded through Ingham County.

### **CATA Rural Service (CRS)**

This advance-reservation, curb-to-curb service operates in the outlying areas of Ingham County. CRS can be used for any trip purpose within the rural Ingham area. Rides are provided Monday through Friday. This service is funded by Ingham County. Ridership totaled nearly 45,800 over the year.

### **Redi-Ride**

This curb-to-curb, advance-reservation service operates in Delhi and Meridian Townships and in the Mason and Williamston areas. Rides are provided Monday through Saturday. The Meridian Redi-Ride service is funded by Meridian Charter Township. The four Redi-Rides provided close to 52,800 rides in FY10.

# CATA PROGRAMS & SERVICES

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## **CATA Connector**

CATA Connectors provide regularly scheduled small-bus service; connecting outlying Ingham County communities and Lansing. No reservations are necessary. The service operates Monday through Saturday. The Mason Connector operates between the Mason Meijer and the South Pennsylvania Meijer, via Cedar Street. The Williamston/Webberville Connector travels from Webberville through Williamston to the Meridian Mall, via Grand River Avenue. In total, 13,700 Connector rides were recorded for the year. Ingham County funds this service.

## **Shopping Bus**

CATA provides regularly scheduled transportation between area senior housing complexes, grocery stores, and shopping centers. The Shopping Bus operates Monday through Friday; traveling to major shopping locations each week. Reservations are not required. Passengers took 8,750 Shopping Bus rides in FY10. This service is funded through a Michigan Department of Transportation (MDOT) grant.

## **Lot Link & Night Owl**

These advance-reservation services operate on the MSU campus during fall and spring semesters. Both services provide curb-to-curb transportation. The Lot Link travels between MSU's three main student parking lots and other campus locations. The Night Owl operates late nights and early mornings when other CATA services are not running. Ridership on these two services totaled 16,900 trips.

## **Accessibility**

CATA vehicles and facilities are accessible to persons with disabilities. Service animals, such as guide dogs, are always welcome on CATA vehicles. Large fixed-route buses have automated audio systems that announce major intersections and bus boarding areas. Passengers waiting at bus stops hear route names and numbers announced when the bus arrives at the stop. The CATA website provides route schedules and service information in several accessible formats including MP3 files. Large-print and audio cassette tapes of all route schedules are available through CATA Customer Service. CATA bus hailing kits are also available to customers. The kits contain route number cards designed to signal operators at bus stops served by more than one route.

## **Bike Racks and Lockers**

Large CATA fixed-route buses and some small buses are equipped with easy-to-use bike racks. Bike rack use is free. In addition, CATA offers a bike locker rental program. Lockers are located at the CATA Transportation Center in downtown Lansing and at the East Lansing Division Street parking ramp.

# CATA PROGRAMS & SERVICES

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## **CATA Transportation Center (CTC)**

The main boarding center for CATA, the CTC, is located in downtown Lansing on Grand Avenue; between Lenawee and Kalamazoo Streets. This facility is the transfer point for half of CATA's fixed routes. Customer Service Representatives are available at the CTC on weekdays, from 7AM to 7PM and weekends, from 9AM to 5PM to assist with trip planning, service information and bus pass sales. The Center also features Greyhound/Indian Trails operations, indoor seating, restrooms, maps and schedules, a coffee and snack shop, public telephones, change and vending machines, and an ATM.

## **MSU-CATA Transportation Center (MSU-CTC)**

The MSU-CTC is the main boarding center for CATA bus routes serving campus. CATA and MSU partnered to build this facility, located on the ground level of the parking ramp (Ramp 1) between North and South Shaw Lanes. It is open 24/7, year-round, and offers a number of amenities such as indoor seating, restrooms, maps and schedules, phone access to CATA Customer Service and the Ride Request Line, Sparty Convenience Store, ATM and vending machines.

## **Clean Commute Options**

CATA's Clean Commute Options is a free program dedicated to raising community awareness about the alternatives to driving alone. Information is provided to help choose commute alternatives such as the bus, walking and biking. The objective is to improve air quality in the tri-county area. A ride-matching service is also available to those interested in car or vanpooling. Clean Commute Options will assist you with planning trips between Ingham County and other counties. Commuters can stay current on local commuting issues and options via [cata.org](http://cata.org), Facebook, Twitter and YouTube.

## **[cata.org](http://cata.org)**

CATA's website provides access to a trip planning tool, route descriptions and service information, online bus pass sales, Rider Alerts, CATA business opportunities, job openings and much more.

## **Rider Alerts**

CATA customers get up-to-the-minute information on route changes by visiting [cata.org](http://cata.org) or by calling the Rider Alert phone line at (517) 367-7277. The Rider Alert phone line is accessible 24/7. The alerts help customers know when their bus is on detour due to road work or when service changes go into effect. Rider Alert subscribers receive notices of route changes via email or text messages.

## **Facebook**



Social network fans can stay connected to CATA and the public transportation industry via Facebook. Find out about CATA's latest news and events by visiting us on Facebook.com. Check out CATA's Clean Commute Options Facebook page to stay current on local commuting issues and options for contributing to a cleaner environment. Follow the progress of the Michigan/Grand River Avenue corridor transportation study at [Facebook.com/TransportationStudy](https://www.facebook.com/TransportationStudy).

## **[migrtrans.org](http://migrtrans.org)**

The Michigan/Grand River transportation study has its own website to keep the community up-to-date on the project's progress. Site visitors can provide feedback, join the email list to receive updates, access maps, take a virtual tour of the corridor, and obtain results of the study's findings.

# CATA PROGRAMS & SERVICES

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## **Listening Sessions**

Throughout the year, CATA hosts a series of informal one-on-one sessions to give customers an opportunity to share their thoughts and/or concerns with CATA representatives. Listening Session dates are displayed in all fixed-route buses and posted online at [cata.org](http://cata.org). Sessions are held at the CATA Transportation Center (CTC) in downtown Lansing and at the MSU-CTC on the campus of MSU.

## **Community Pride**

Throughout the year, CATA responds to opportunities to better serve area citizens. CATA programs such as **Santa Free Rides**, **New Year's Eve Safe Ride Home**, **Free Rides on Election Day** and the **CATA Community Health Fair** allow CATA to give back to customers and non-customers alike. CATA also participates in community-sponsored events such as **Be a Tourist in Your Own Town**, **Silver Bells in the City**, **Homeless Connect**, **Trick-or-Treat on the Square**, **the Safety Council Patrol Picnic**, **East Lansing Art Festival**, **Greater Lansing Folk Festival**, and **area parades**. CATA employees give generously to the **Capital Area United Way** campaign, deliver **Meals-on-Wheels** on their lunch hour and "adopt" **Operation Santa** families at a local elementary school; providing holiday gifts to those in need.

## **Title VI**

*CATA services are provided in accordance with Title VI (of the Civil Rights Act of 1964), without discrimination based on race, color, national origin, or other prohibited bases.*

# CAPITAL AREA TRANSPORTATION AUTHORITY

## STATEMENTS OF NET ASSETS

	Year ended September 30	
	2010	2009
<b>ASSETS</b>		
CURRENT ASSETS:		
Cash	\$ 255,429	\$ 472,439
Investments	27,175,472	23,148,439
Accounts receivable	432,369	322,646
Due from government	2,919,461	4,118,847
Property tax receivable	45,669	17,561
Inventory	1,018,694	967,146
Prepaid expenses	430,190	370,803
<b>TOTAL CURRENT ASSETS</b>	<b>32,277,284</b>	<b>29,417,881</b>
CAPITAL ASSETS - net of depreciation	42,074,001	38,817,607
<b>TOTAL ASSETS</b>	<b>\$ 74,351,285</b>	<b>\$ 68,235,488</b>
<b>LIABILITIES</b>		
CURRENT LIABILITIES:		
Accounts payable	\$ 1,377,788	\$ 3,334,578
Accrued payroll	204,469	590,006
Accrued pension	508,328	611,566
Accrued interest	43,127	56,459
Accrued vacation, incentive and sick pay	1,009,830	920,522
Current portion of capital lease obligations	870,722	838,725
Reserve for workers' compensation claims	90,341	55,679
Reserve for health insurance costs	543,913	502,794
Other current liabilities	221,371	187,860
<b>TOTAL CURRENT LIABILITIES</b>	<b>4,869,889</b>	<b>7,098,189</b>
LONG TERM LIABILITIES:		
Capital lease obligations, net	1,842,366	2,713,088
Accrued severance pay	105,387	102,775
Other post retirement benefits	665,271	515,333
<b>TOTAL LONG-TERM LIABILITIES</b>	<b>2,613,024</b>	<b>3,331,196</b>
<b>TOTAL LIABILITIES</b>	<b>7,482,913</b>	<b>10,429,385</b>
<b>NET ASSETS</b>		
Invested in capital assets, net of related debt	39,360,913	35,265,794
Unrestricted - designated for post employment benefits	400,000	400,000
Unrestricted	27,107,459	22,140,309
<b>TOTAL NET ASSETS</b>	<b>\$ 66,868,372</b>	<b>\$ 57,806,103</b>

## CAPITAL AREA TRANSPORTATION AUTHORITY STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS

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	Year ended September 30	
	<u>2010</u>	<u>2009</u>
OPERATING REVENUES	\$ 7,985,126	\$ 8,038,732
OPERATING EXPENSES	<u>44,623,844</u>	<u>41,074,017</u>
Operating loss	(36,638,718)	(33,035,285)
NON-OPERATING REVENUES	<u>34,738,970</u>	<u>34,161,862</u>
Net income (loss) before capital contributions	(1,899,748)	1,126,577
CAPITAL CONTRIBUTIONS - GRANTS	<u>10,962,017</u>	<u>5,743,375</u>
Change in net assets	9,062,269	6,869,952
NET ASSETS, BEGINNING OF YEAR	<u>57,806,103</u>	<u>50,936,151</u>
<b>NET ASSETS, END OF YEAR</b>	<b><u><u>\$ 66,868,372</u></u></b>	<b><u><u>\$ 57,806,103</u></u></b>

# CAPITAL AREA TRANSPORTATION AUTHORITY RESOURCE DIRECTORY

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**Fixed-Route Service Information &  
Bus Pass Sales**

(517) 394-1000

[cata.org](http://cata.org)

**Walk-up assistance available at:**

CATA Transportation Center  
420 S. Grand Avenue, Lansing

Weekdays: 7AM–7PM

Weekends: 9AM–5PM

**Michigan Relay Center Voice TDD**

(800) 649-3777

**CATA Administrative Offices**

4615 Tranter Street, Lansing 48910

(517) 394-1100

**Rider Alert Line**

(517) 367-7277 or [cata.org](http://cata.org)

**CATA Clean Commute Options**

(517) 393-RIDE (7433)

**Rural Service, Connector Service,  
Shopping Bus & Redi-Ride**

(517) 394-CATA (394-2282)

or (800) 322-1390

**Spec-Tran**

(517) 394-CATA (394-2282)

**Lot Link & Night Owl**

(517) 432-8888

**Website**

[cata.org](http://cata.org)

**Email**

[info@cata.org](mailto:info@cata.org)

